

### Accelerating your Startup Ecosystem Into an Economic Growth Engine

Startup Genome San Francisco - London - Berlin - New Delhi Jun 2021



### **Agenda**

Introductions - Startup Genome Global Footprint

Ecosystem Assessment and Prioritization of Gaps

3 Ecosystem Strategy

Action Planning and Project Implementation

### Agenda

1 Introductions - Startup Genome Global Footprint

Ecosystem Assessment and Prioritization of Gaps

3 Ecosystem Strategy

4 Action Planning and Project Implementation

### GSER 2020 has been our most popular edition to date

Commonly referred to by Heads of State, Mayors as well as private sector leaders



- 500,000+ unique views by global investors, entrepreneurs, talent, and other global stakeholders
- 700+ media citations in leading local, national and international media 2.5X growth year over year

"Required reading for any entrepreneur" - Kate Mitchell, Wall Street Journal

#### **Startup Genome online**

> 600,000 unique readers p.a.

#### Top Countries:





#### **Monthly Newsletter** 130,000 Subscribers including:









Investors

Government / **Policy Makers** 

Public / Private

Innovation

Agencies

Academic / Other Researchers.



IGO / **Foundations** 



Ecosystem Builder / Startup Support Organizations



Startup Founder & Leaders



Journalists

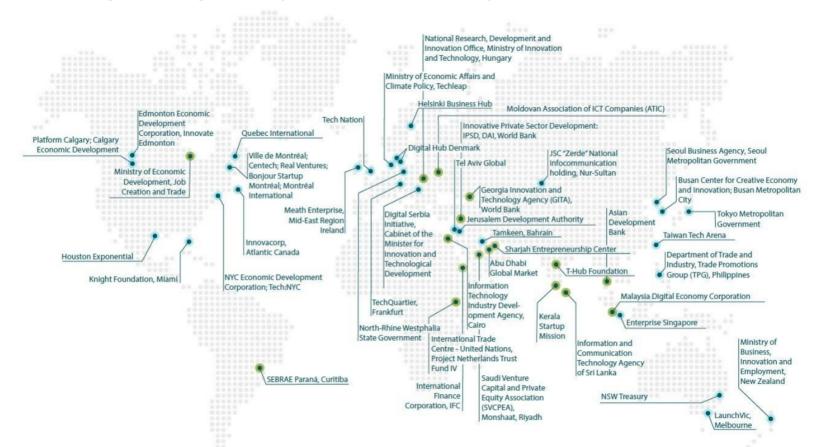
#### Who We Are

Startup Genome is the world's leading innovation policy advisory and research firm, having advised more than 100 governments and public/private partnerships in the last 3 years.



#### Selected Members of our Global Client Network

Fast Growing and adding new ecosystem leaders on a monthly basis



### **Startup Genome Leadership Team**



JF Gauthier Co-Founder & CEO San Francisco

**5x Serial Entrepreneur** 

**Advised 100+ Governments** 

Harvard Business School



Stephan Kuester Head Ecosystem Strategy London

Tech Nation (UK) - Global Lead

1st MD, Digital Switzerland

Former Top Manager, EY & Arthur Andersen



Tricia Whitlock Chief Operations Officer Atlanta

**Corporate Innovation** 

Minority-focused VC Investments - TechSquare Labs

**Editor-In-Chief - Hypepotamus** 



Marc Penzel
President & Co-Founder
Berlin

World Economic Forum Expert of Entrepreneurship

**Helmholtz Innovation Labs** 

**Member of CII Startup Council** 

### Selected Global Innovation Policy Forum Participants

Senior Ecosystem Leaders coming together to share valuable knowledge and experience



Gerard Grech CEO, Tech Nation, UK World's most renowned Innovation Agency



Edwin Chow Asst. CEO, Enterprise Singapore

Singapore's Innovation Agency



Sagi Dagan VP Growth, Israel Innovation Authority

Israel's Innovation Authority



Justin Kreamer SVP, New York City EDC New York's Innovation Agency



Surina Shukri CEO, MDEC

Malaysia's Innovation Agency



Constantijn Van Oranje-Nassau Envoy, Techleap Agency of The Netherlands



Sharon Landes-Fischer CEO, Tel Aviv Global
Tel Aviv's Innovation Agency



Francis Bilodeau Senior Asst. Deputy Minister

Innovation SEC, Canada Gov.



Rocio Fonseca CIO, CORFO

Chile's Economic Dev. Agency



Jang Young Seung CEO, Seoul Business Agency

Innovation Agency of Seoul



Kate Cornick
CEO, LaunchVic, Aus

Victoria Innovation Agency (Melbourne, Australia)



Wensheng Wu General Manager, GEI

Leading Advisory Institute to the Government of China

### **How we support ecosystems – Startup Genome Services**

Economic and Public Value/ Legislation & Regulation / Talent / Investment / Startup Support Programs / Scaling and International Expansion



### **Agenda**

1 Introductions - Startup Genome Global Footprint

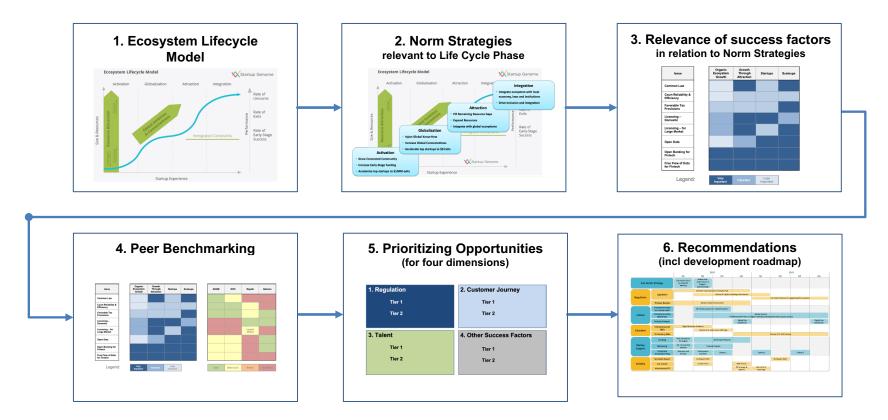
Ecosystem Assessment and Prioritization of Gaps

3 Ecosystem Strategy

4 Action Planning and Project Implementation



### Our Ecosystem Assessment and Development Approach



# What would you like to see in a startup ecosystem assessment?



We support ecosystem leaders across the entire value chain of startup ecosystem development

Phase I:
Assess & Align

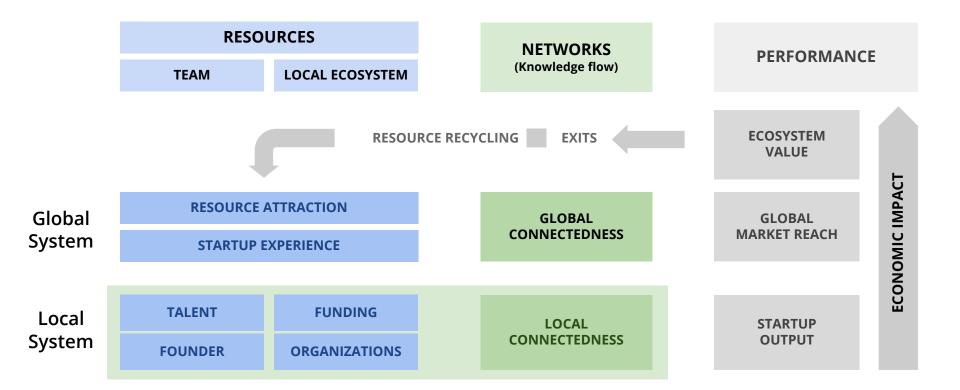
Phase II:
Strategize

Phase III:
Phase III:
Phase IV:
Execute

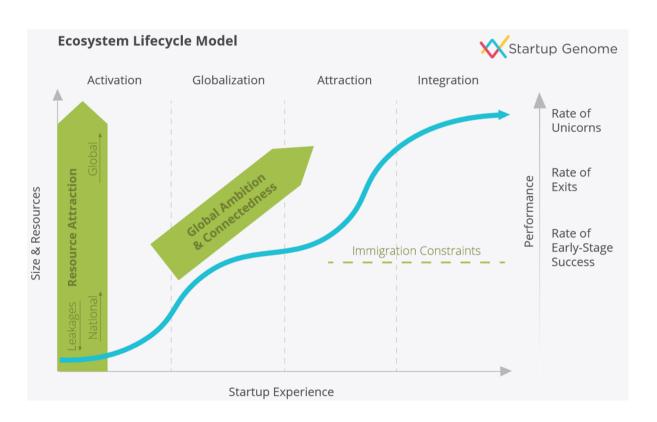
### 1. Assessment of Best Acceleration Opportunities

- Quantify key <u>strengths</u> to strengthen global positioning
- Identify key gaps that are holding back ecosystem growth
- Objective assessment of local sub-sector strengths (e.g. Advanced Manufacturing & Robotics) relative to 135 major cities

# 1) Success Factors are assessed from the Voice of the Entrepreneurs: Creating Data on their *experience* of the ecosystem

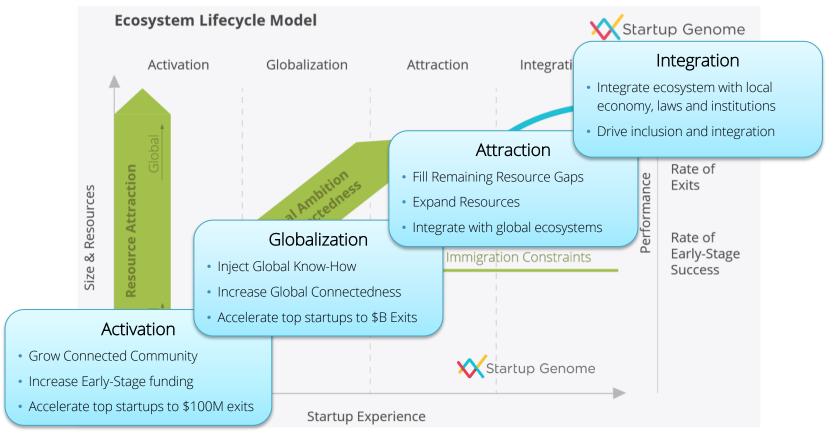


# 2) Ecosystem Lifecycle Phase Identification: Where is the ecosystem versus the normal evolution?



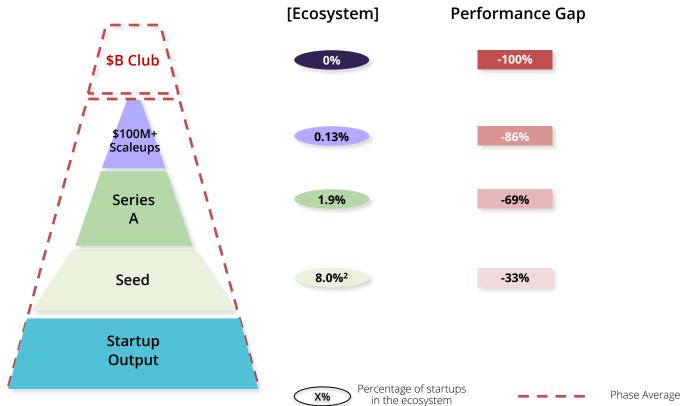
- 1. Global Competition for Resources and Markets
- 2. Economic Impact = Production of scaleups
- 3. Grows with ecosystem size and experience

### The Lifecycle provides core Phase Objectives



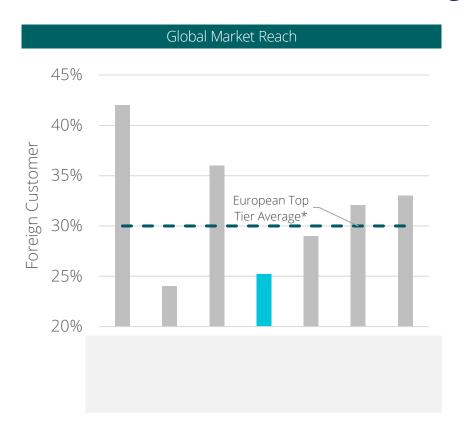
Startup Genome © 2021

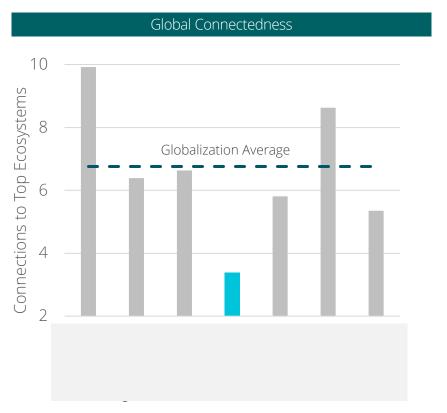
### 3) The Ecosystem's overall scaleup performance is measured



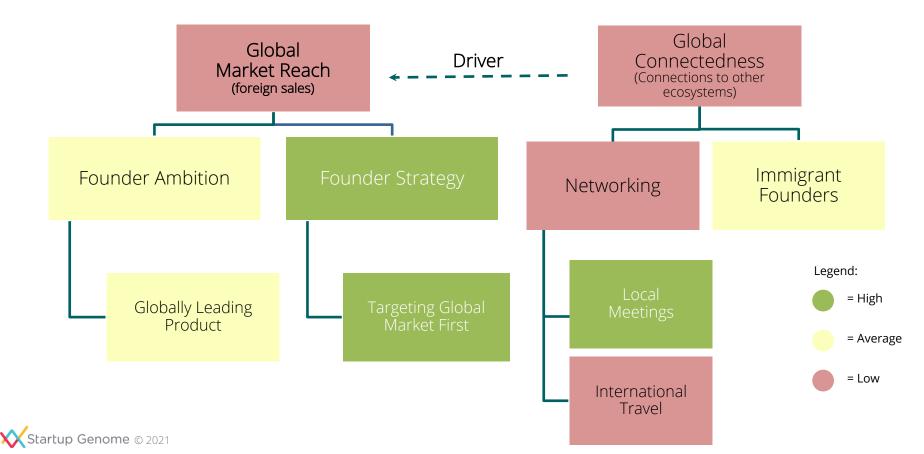
19

# 4) And explained by Success Factors, Subfactors and Metrics scores versus the most relevant Regional and Global benchmarks





# 5) To clarifying the significant gaps: What Success Factors are abnormally low? What are globally high?



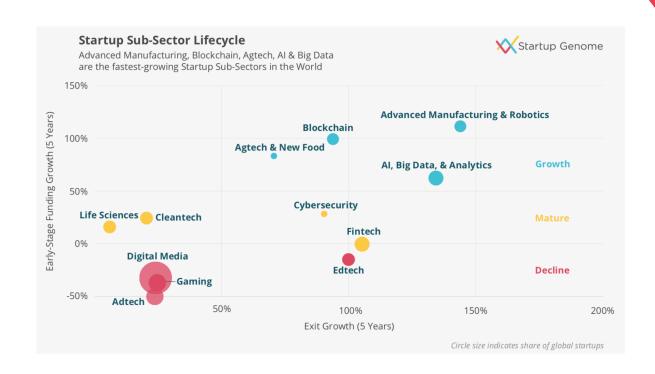
### 6) Local Sub-Sector Strengths: Ranking your Sub-Sector Performance Globally

	Adtech	AMR	Agtech & New Food	Al & BD	Blockchain	Cleantech	Cybersecurity	Edtech	Fintech	Gaming
Global Rank	37	34	18	45	48	16	32	81	66	31
Performance	41	53	21	47	82	30	31	90	61	30
Funding	65	30	42	63	38	44	57	73	45	70
Startup Experience	24	46	9	47	38	33	35	74	72	18
Focus	62	61	-	-	80	-	-	-	61	44



### 6) Global Potential for Sub-Sectors: Quantifying a New Era of Disruptive Innovation Globally

- Global Share of
  Deep Tech Startups:
  2010-2011: 22.8%
  2017-2018: 45%
- Adv. Manufacturing,
   Blockchain, Agtech and Al
   & Big Data fastest growing
- Other Sub-Sectors are maturing or declining



# 6) Innovation Edge: Identifying Sub-Sector Strengths and Opportunities

Global Potential Low High

Moonshots	Smart Specialization		
Experiment	Invest		
Low Priority <i>Divest</i>	Sustained Advantage <i>Maintain</i>		

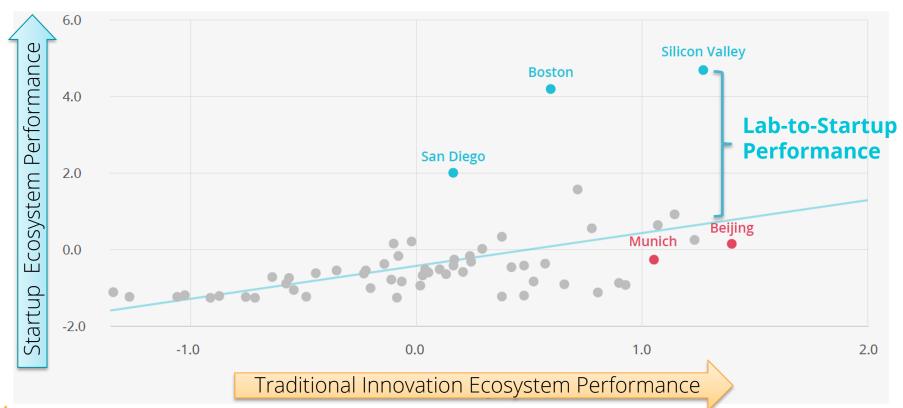
Data-driven measurement of sub-sector strengths relative to 135 cities, rooted in universities, corporate fabric and startup ecosystem

Low

High

Ecosystem Potential

### 6) Innovation Edge: Lab-to-Startup Efficiency



27

### 2. Alignment across stakeholders

- Consensus among the Local Community
  - Convening of ecosystem leaders and broader community to present and debate results
- Creation or Adjustment of Ecosystem Leadership Group
  - Development of group representing the different types of ecosystem stakeholder groups, with credibility, influence and network

### **Agenda**

1 Introductions - Startup Genome Global Footprint

Ecosystem Assessment and Prioritization of Gaps

3 Ecosystem Strategy

4 Action Planning and Project Implementation

### Phase II: Strategize

### Phase III: Plan

Phase IV: Execute

- Define acceleration strategy and medium-term roadmap
  - With scenarios and range of budgets and economic impact
  - Based on proven strategies used by successful ecosystems
- What you get
  - Practical ways to solve the gaps, bet on local strengths, and reinforce the ecosystem structure
  - Medium and long-term roadmaps
  - Quantification of economic Impact
  - Budget scenarios
  - o Buy-in from Ecosystem Leadership Group and key influencers

### **Agenda**

1 Introductions - Startup Genome Global Footprint

2 Ecosystem Assessment and Prioritization of Gaps

3 Ecosystem Strategy

Action Planning and Project Implementation

Phase II: Strategize

### Phase III: Plan

Phase IV: Execute

- Produce detailed short-term action plan with recommended partners / vendors
  - Developed in collaboration with Ecosystem Leadership Group and potential partners and vendors
- · What you get
  - Detailed plan of action with global best-practices
  - Budget with detailed breakdown
  - Partner/vendor proposals to approve and execute

### We deliver project implementation with a broad network of global specialist partners

	GEN GLOBAL ENTREPRENEURSHIP NETWORK	GEN	<ul> <li>Connecting connecting leaders and policy makers from 190+ countries</li> <li>GEC Ministerial – Internat. Knowledge exchange at Minister level</li> </ul>				
Innovation and Startup Ecosystem Policy	BELLA Marie (Charles)	Bella Private Markets	<ul> <li>Innovation Funding Policy and Capital Structuring Advisory</li> <li>Harvard Professor Josh Lerner's firm renowned for innovation policy</li> </ul>				
	TECH ** NATION	Technation	<ul> <li>The UK's agency for the start- and scaleup segment</li> <li>Policy for Fintech, Al and Cyber. World leading scaleup programs</li> </ul>				
Digital Transformation	Cambridge mc <sup>2</sup> Management Consulting	Cambridge Management Consulting	Digital Transformation advisor for corporations and the public sector				
Seed Stage Finance	ANGEL RESOURCE INSTITUTE  ARI (Angel Resource Institute)		<ul> <li>Angel Investor Activation and Training</li> <li>Angel Group Formation, Governance and Mentorship</li> </ul>				
Incubation and	<b>©</b> ACCELERATES	GEN Accelerates	GEN Accelerates is the overarching program that creates, curates and houses entrepreneurship training, mentorship and acceleration programs				
Acceleration	frontier)	Frontier Networks	<ul> <li>Specialist for FinTech, Blockchain, Tokenization, IIoT as well as ecosystem related Real Estate Development</li> <li>Frontier is run by the Founder of Level39, Eric van der Kleij</li> </ul>				
	flitepath •	Flitepath	Entrepreneurship Education, Corporate Innovation and Venture Management				
Education and Training	growth <sup>x</sup>	GrowthX	Silicon Valley based specialists assisting founders in developing key managerial and growth capabilities in a virtual and hybrid coaching model				
	techleap.nl	Techleap	<ul> <li>Amsterdam based training providers for Digital Skills development</li> <li>Includes retraining for unemployed or at risk workforce, inclusion of underprivileged groups of society through digital skills training offerings.</li> </ul>				
Attraction	FINANCIAL TIMES	The Next Web & The Financial Times	<ul> <li>Media partner for large scale positioning and attraction programs</li> <li>Large scale ecosystem events and conferences</li> </ul>				

Phase II: Strategize Phase III: Plan Phase IV: Execute

- Implementation support
  - o Ongoing project management, implementation supervision and quality assurance
  - o Ongoing facilitation of an ecosystem steering group / stakeholder group
- Ongoing Monitoring
  - KPIs, measurement and reporting mechanism to ensure transparency in regards to implementation, budget efficacy and to ensure consensus within the community is sustained over time.

# Selected Cases with key stakeholders



### With the support of findings from broader startup ecosystem assessments, we have helped our members with more focused cases

#### Regulatory Bodies

- REGION: Middle East
- Context: The startup ecosystem of this developed Middle Eastern city saw limited uptake of entrepreneurship due to bottlenecks in the legal framework
- Our role: Startup Genome uncovered issues and designed a recommendations roadmap on key regulatory bottlenecks based on inputs from ecosystem stakeholders



- REGION: Middle East
- **Context:** To support the success rate of startups in the ecosystem, the World Bank wanted to finance leading accelerators and incubators in a Middle Eastern state
- Our role: Focused assessment of all curriculum-based programs in the ecosystem to measure investment readiness and select the right candidates for financing based on organizational strengths and ecosystem priorities

- **REGION:** Western Europe
- Context: The government of a large Western European province wished to buy or build an accelerator program for its local startups
- Our role: Startup Genome designed the RFP requirements to define eligibility based on the landscape of the startup ecosystem and provided evaluation support for submitted applications

#### Venture Capital

REGION: APAC

- **Context:** Although one of the world's best performing startup ecosystems, gaps in the private venture capital ecosystem persist in this East Asian city. There are few foreign VCs leading to a domestic funding environment
- Focus: An outside-in and inside-out perspective of the VC environment, designing strategies to help internationalize the venture capital ecosystem through best practices followed in leading ecosystems

#### **MOVING FORWARD**

### **Questions & Answers**





### Thank you

Marc Penzel, President and Founder +49 160 928 689 29 marc@startupgenome.com

Pranav Arya, Senior Consultant +91 971 193 2636 pranav@startupgenome.com